Lebanon Humanitarian Fund
First Standard Allocation Strategy 2022

<table>
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<th>Allocation Details</th>
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<tr>
<td>Allocation Title</td>
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<td>Allocation Type and Round</td>
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<td>Proposal Submission Deadline</td>
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**Section 1: Strategic Statement**

On the basis of the recent findings of sectoral / multisectoral needs assessments highlighting a deteriorating humanitarian situation for all affected population groups, the Lebanon Humanitarian Fund First Standard Allocation 2022 will focus on the scale up of urgent sectoral / multi-sectoral response in areas with severity 4 and 5. In line with the Advisory Board’s vision and the prioritization undertaken by EOC/sectors, priority will be given to areas with a convergence of needs through an area-based approach, supporting all people most in need, regardless of their status.

The allocation will also enable a more accountable, evidence-based and inclusive response by providing funding to partners promoting a) innovation approaches on integrated programming, cash programming, AAP, PSEA and disability); and b) a localized response through additional support, capacity development and dedicated funding for local and national organizations.

The current allocation for a total amount of $16 million, represents the largest LHF allocation to date. Funding will be exclusively for local, national and international NGOs with strong operational presence, flexibility and capacity to scale-up life-saving response.

**Section 2: Humanitarian Context**

Lebanon is experiencing a multi-layered crisis with acute and increasingly visible humanitarian consequences. Since 2019, the country has been going through a disastrous and complex economic and financial crisis, and political deadlock, which resulted in a severe economic depression that has offset some of the development gains of the past years and has led to growing humanitarian needs for all population groups (Lebanese, migrants, Palestine Refugees and Syrian Refugees). The COVID-19 pandemic and the disastrous impact of the Beirut Port explosions in August 2020 further exacerbated long-term structural vulnerabilities and contributed to soaring humanitarian needs.

For more information on needs and response, please refer to the HCT advocacy document on Increasing Humanitarian Needs in Lebanon, the ERP and the LCRP, as well as sector/multisectoral assessments.

**Section 3: Allocation Priority(ies)**

<table>
<thead>
<tr>
<th>Priorities</th>
<th>Amount allocated</th>
<th>Geographic Location</th>
<th>People Targeted (with CBPF Funds)</th>
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The mission of the United Nations Office for the Coordination of Humanitarian Affairs (OCHA) is to coordinate the global emergency response to save lives and protect people in humanitarian crises. We advocate for effective and principled humanitarian action by all, for all.

www.unocha.org
Urgently scale up sectoral / multi-sectoral response to have meaningful impact in areas of severity 4 and 5. Priority for areas with a convergence of needs through area-based approach for all people in need. | $US 13 million | (see map below and specific districts targeted per sector) | 475,000

Enable a more accountable, evidence-based and inclusive response (focus to promote innovation approaches on integrated programming, Accountability to Affected Populations (AAP), Prevention of Sexual Exploitation and Abuse (PSEA), cash programming modalities and disability) | $US 1.5 million | Countrywide |

Promote a localized response through additional support, capacity development and dedicated funding for local and national organizations | $US 1.5 million | Countrywide |

| Total | $US 16 million | 475,000 |

3.2 Allocation Priority Description:

Priority One: Urgently scale up sectoral / multi-sectoral response to have meaningful impact in areas of severity 4 and 5. Priority for areas with a convergence of needs through area-based approach for all people in need.

Partners are invited to submit sectoral / multi-sectoral projects to upscale humanitarian response in line with the prioritized activities and districts outlined in this strategy paper (see below). Prioritized sectors are Food Security, Health, Nutrition and WASH. Education, Protection / Child Protection / Gender-Based Violence and Shelter activities are also eligible for funding but should only be submitted as part of a multi-sectoral project together with / in complement to a Food Security, Health, Nutrition or WASH project. All operationally relevant multi-sector projects are welcomed but must include at least one of the four priority sectors as the entry point (50% or more of project budget) for the intervention.

Projects providing a package of services to people in need within the same geographic location (either through one partner submission, a multi-partner project or several partner submissions providing different services in the same location) will be prioritized for funding. Consideration of all people in need from all population groups – Lebanese, displaced Syrians, Palestine refugees and migrants - is also strongly encouraged.

Sectoral prioritization of activities and geographical coverage:

To allow for a competitive and transparent allocation process, there will be an open call for proposals and all LHF partners are welcome to submit proposals in line with recommended priority actions. Partners are strongly encouraged to speak with colleagues from the relevant Sectors in preparation of project submissions to ensure full alignment with Sector guidance and expectations. Partners are also recommended to attend LHF and sector briefing sessions to receive further guidance on submission expectations.
Priority districts targeted for sectoral/multi sectoral scale-up under Pillar 1

Food Security ($4.8 million): (Akkar, Baalbek, El-Hermel, El Minieh-Dennie, Rachaya, Tripoli, Zahle)
- Direct access to food through Cash-Based Transfer (CBT) assistance
- Direct food provision through in-kind assistance
- Urgent support to vulnerable smallholder farmers through CBT or direct provision of essential agricultural inputs

Nutrition ($1.4 million): (Akkar, Baabda, Baalbek, Beirut, El-Metn, Keserwan, Saida, Tripoli)
- Provide skilled nutrition counselling, awareness raising and referral services on optimal maternal nutrition and Infant and Young Child Feeding (IYCF) targeting pregnant women and caretakers of children aged below 23 months. At facility and community level (focus on the Primary Health Care Centers (PHCs) receiving support on subsidized comprehensive package of health services)
- Provide pregnant and lactating women and children 6-59 months with micronutrients supplements including Multiple Micronutrients (MMs), Micronutrient Powders (MNPs) or other nutritional supplements
- Provide cash nutrition services
- Community Based Management of Acute malnutrition (CMAM) (MAM and SAM - moderate and severe acute malnutrition) through both health facilities and at a community level

**Health ($2.4 million):** *(Akkar, Baabda, Beirut, Sour, Tripoli)*
- Provide support – including operational costs, subsidized care package and supplementary medicines – to partners supporting PHCs to deliver a subsidized comprehensive package of primary health care services. Where feasible, partners should aim to ensure nutrition interventions, as mentioned above, as part of a comprehensive health services package.
- Provide complementary hospital care support for vulnerable populations from all nationalities (patient share & dialysis)
  - Provide support to patient share of hospitalization and/or advanced diagnostics and specialized services for patients who either lack insurance entirely or who have some kind of insurance plan/coverage (MoPH, NSSF, COOP, UNHCR,) but cannot afford remaining costs (all populations).
  - Provide support for hemodialysis patients

**WASH ($1.4 million):** *(Akkar, Baalbek, Chouf, El-Hermel, El-Metn, Tripoli)*
- Provision of safe domestic and drinking water to most vulnerable people living in areas of greatest severity through provision of operational support through innovative and cost-effective solutions
- Provision of safe water to people living in water deprived areas through the installation/rehabilitation of emergency water points
- Provision of customized hygiene kits for girls, boys, women, men and elderly (Hygiene Kits, Baby Kits, Elderly Kits, Dignity Kits)

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**The below Education, Protection and Shelter activities should only be submitted as part of a multi-sectoral project together with / in complement to a Food Security, Health, Nutrition or WASH project either through one partner submission, a multi-partner project or several partner submissions providing different services in the same prioritized locations.**

**Education ($1 million):** *(Akkar, El Minieh-Dennie, Tripoli)*
- Provision of healthy snacks to vulnerable school-aged children (aged 3 to 12)
- Provision of Cash for Education for the most vulnerable school-aged children in Tripoli (aged 3 to 12)

**Shelter ($1 million):** *(Akkar, Baabda, Baalbek, Chouf, El-Minnieh Dennie, El-Metn, Saida, Tripoli)*
- Cash for Rent for eviction cases
- Rehabilitation of residential shelters for people with special needs (PwSN)

**Protection ($1 million):** *(Akkar, Baalbek, El-Hermal, El Minieh-Dennie, El-Metn, Saida, Tripoli)*
**Child Protection (CP):** Activities will use Food Security, Nutrition, Health and WASH activities as entry points and provide training other sectors’ partners on SIR (Safe Identification and Referrals) to properly identify cases in need of Child Protection Case Management and/or Focused PSS:
- Child Protection Case Management
- Focused, non-specialized Psychosocial Support Services (FPSS) for Children
- Focused Psychosocial Support (FPSS) and Positive Parenting for Caregivers

**Gender Based Violence (GBV):**
- GBV case management and cash assistance
- Provision of non-focused psychosocial support and life skills
- Provision of legal assistance including awareness, counselling and representation
- Strengthen existing shelter to ensure continuity of emergency response, inclusive of people with disabilities and exit strategies

**General Protection:**
- Specialized support for persons with disability and older persons
- Case management, individual counselling and psychosocial support for persons with specific needs
- Provision of Emergency cash/Protection cash – paired with case management, PSS and/or specialized services for PwSN

**Priority Two: Enable a more accountable, evidence-based and inclusive response (focus to promote innovation approaches on integrated programming, AAP, PSEA, cash modalities and disability inclusion)**

Projects promoting innovative ways to enable a more accountable, evidence-based and inclusive response are encouraged under the allocation so as to improve the quality of the humanitarian response and improve aid efficiency. Under this priority, funding available for partners will be possible either through stand-alone projects or components of those submitted under Pillar 1 or 3. Projects will need to clearly demonstrate:

a) **Strengthened accountability to affected people, including through** innovative ways to achieve this*. For example, projects which promote or broaden involvement of affected people in all phases of the project cycle and ensure the establishment and / or the accessibility of collective feedback and complaints mechanisms for affected people will be prioritized. Projects or components of projects strengthening partner (and any sub-contractor) mechanisms to prevent, detect, report and manage incidents of Sexual Exploitation and Abuse (SEA) including provision of assistance to victims are also welcomed. In addition to this, projects strengthening community awareness and engagement on PSEA particularly with vulnerable groups explaining core principles and available reporting channels to the communities are encouraged.

b) **promote the inclusion of the most vulnerable people in need of assistance** (i.e. people with special needs, the elderly, female-headed households, LGBTQ+ etc.). Projects, for example, which promote disability inclusion to reduce discrimination and barriers to assistance and services for Persons with Disability and proposals submitted by and/or in partnership with Organizations of Persons with Disability are encouraged. *(Ref: https://interagencystandingcommittee.org/iasc-task-team-inclusion-persons-disabilities-humanitarian-action/documents/iasc-guidelines)*

c) **Strengthen the evidence base for a principled, effective and coordinated response.** Activities should support improvement of the quality and analysis of humanitarian data in Lebanon among crisis-affected populations in Lebanon.

Partners submitting under Priority 2 should also consider the following:

- Most global clusters have specific guidance on accountability to affected populations and inclusion. Partners are urged to consult not only general IASC guidance but also their sector-specific guidance where available.
- Partner submissions which promote the use of Cash-based interventions (CBIs) where appropriate and aligned with sector standard SOPs are encouraged.
- Projects submitted under Priority 2 do not need to follow the geographic targeting or prioritized activities identified under Priority 1 but must display to the review committee strong added value in strengthening the accountability of response.
- Activities under this priority can be a part of a project submitted under Priority 1 above, or as a stand-alone submission. Projects should be consulted with the relevant sector or technical expert and LHF to receive guidance and ensure relevance, feasibility and alignment of the activity with sector standards / guidelines.

Projects submitted under Priority 2 will be reviewed as part of a multi-sectoral review committee.
Priority Three: Promote a localized response through additional support, capacity development and dedicated funding for local and national organizations

In line with strategic priority for the LHF to strengthen localization in the humanitarian response, Priority 3 will provide funding to **projects better engaging and strengthening the role of local and national actors in all phases of humanitarian action**. While local and national NGOs are eligible for funding under Priorities 1 & 2 also, **activities funded under Priority 3 can only be submitted by a) local and national NGOs (individually or as part of a multi-partner project) or b) from an international NGO providing specific, targeted capacity development activities for local and national NGOs.**

Partners submitting under Priority 3 should also consider the following:

- Projects do not need to follow the geographic targeting or prioritized activities identified under Priority 1 but must display to the review committee the strong added value through a strengthened, localized response.
- Local/ national NGOs will be supported throughout the submission process with additional support as required, and technical GMS clinics to ease access to the system. The Strategic Review Committee (SRC) scorecards will prioritize projects submitted directly by local and national partners, and where projects are submitted in partnership with international NGOs, budget lines will be made available to support capacity development activities. International NGOs partnering with local and national partners will also be expected to equitably share 7% PSCs.

Projects submitted under Priority 3 will be reviewed as part of a multi-sectoral review committee.

**Complementarity of funding**

In line with OCHA global corporate guidance, the strategy and prioritization approach underpinning this allocation is complementary to the CERF’s Underfunded Emergency window (UFE) for 2022, whereby $8 million was allocated to UN agencies for lifesaving activities under the health, protection, child protection, GBV and migrant sectors, as well as to ongoing child protection /GBV and education programming under the LHF’s 2021 Second Standard Allocation.

**Section 5: Project Selection Criteria**

International, national and local NGOs only are requested to submit their project proposals online by close of business by Friday 13\textsuperscript{th} of May 2022 at 23:00 via the Grant Management System (GMS) at cbpf.unocha.org. Submission of projects will not be possible after the deadline. Applications must be submitted in English due to OCHA auditing requirements. Partners are asked to design projects to start in July 2021 for a duration of up to 12 months. Partners submitting projects under this allocation are advised to note the following:

- **Multi-sectoral submissions are strongly encouraged** and should include components of Food Security, Nutrition, Health, WASH (or a combination of these), complemented where feasible with Education, Protection/CP/GBV or Shelter elements. Sectoral projects are also welcome when shown to complement programming under other sectors serving the same priority locations.
- Stand-alone projects can be submitted under Priorities 1, 2 or 3 or can be one project including components of different priorities (e.g a Priority 1 project with a component of funding under Priority 2).
- **Multi-partner / consortium project submissions are encouraged**, in particular from national NGOs or when working with national NGOs. Please consult both the concerned sector(s) and LHF for additional guidance.
- Projects submitted under Pillars 1 and 2 from, or in partnership with local and national NGOs are expected to include budget lines to support capacity development of the local actor/s based on the specific needs of the partner and funding for this should come from the Priority 1 envelope.
- In addition to projects submitted under Priorities 2 & 3 supporting a better quality and more inclusive response, **all projects are expected to ensure consideration of key principles of inclusive and contextualized programming** including: a) demonstration of adequate considerations of gender equality in the project design and implementation; b) demonstration that the implementing partner (and any subcontractor) has the mechanisms in place to prevent, detect, report and manage incidents of Sexual Exploitation and Abuse (SEA) including providing assistance to victims; c) promotion of disability inclusion to reduce discrimination and barriers for Persons with Disability to fully engage with and benefit from the response;
• **Projects should demonstrate value for money with optimum outcome**, beneficiary reach for each dollar invested and effectiveness of the intervention. Projects should propose realistic implementation duration and represent efficient use of resources in the current context.

• **Local and national NGOs can apply under all priorities, not only under Priority 3.**

• **Partners are allowed to submit maximum two projects where not feasible to submit under one** but encouraged to discuss with the HFU before doing so.

• Partners are requested to respect the ceiling per project as per the Annex 2 LHF Operational Manual.

### Section 6: Partners Eligibility

Partners submitting projects under this allocation must be LHF-eligible and have completed the Capacity Assessment and Due Diligence process. All partners submitting projects must consult the LHF Operational Modalities to ensure compliance with maximum budget submission thresholds. Partners can contact LHF to confirm eligibility, risk rating and associated maximum funding thresholds. Submissions from UN agencies will only be considered on an exceptional basis and must be consulted with the LHF prior to submission.

In line with financial requirements outlined in the LHF Operational Manual and OCHA Grant Agreement agreed upon between OCHA and partners, submitting partners should:

- have access to the Sayrafa rate and should mention this in their project budget on GMS.
- design budgets in USD since grants can only be released in fresh dollars. Exceptional few operational and governmental expenses can be disbursed in LBP at the Sayrafa rate. This is to be budgeted at the Sayrafa rate and clearly stated in the budget narrative box on GMS.
- Budget staff salaries in USD and paid in fresh USD.

For partners with Lebanese / local bank accounts, they are only authorized to deposit LHF funding into a dedicated fresh bank account (or sub-bank account) to ensure proper tracking of disbursements and expenses. Pooled bank accounts are only allowed for international organizations with international bank accounts. In case of Sub-IPs, grants are to be deposited in a fresh bank account (or sub-account) dedicated for their implementation. (Annex 4: Budget Guidance note – 2022)

### Section 7: Process and Timeline

#### 7.1 Allocation Strategy Development Process

The LHF Advisory Board met on March 21st to discuss and endorse the strategic parameters of the allocation. The EOC / Sectors subsequently convened on March 25th to define the prioritization approach and agree upon sector envelopes. Following this, sectors held a) consultations with partners to define priority activities and areas to support LHF compiling the strategy document, and b) inter-sectoral meetings to define multi-sectoral approach.

#### 7.2 Allocation Timeline

<table>
<thead>
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<th>Standard Allocation Workflow</th>
<th>Start Date</th>
<th>End Date</th>
<th>Responsible body</th>
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<tr>
<td>Step 1. Allocation strategy development</td>
<td>21st March</td>
<td>21st April</td>
<td>OCHA/HFU/Sectors</td>
</tr>
<tr>
<td>Step 2. Submission of project proposals</td>
<td>22nd April</td>
<td>13th May</td>
<td>Partners</td>
</tr>
<tr>
<td>Step 3. Review of projects proposals</td>
<td>16th May</td>
<td>27th May</td>
<td>OCHA/HFU, Review committees</td>
</tr>
<tr>
<td>Step 4. Final technical and financial review</td>
<td>30th May</td>
<td>8th June</td>
<td>OCHA/HFU, technical experts, Partners, CBPF Section</td>
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<tr>
<td>Step 5. Final approval by HC and Grant Agreement</td>
<td>13th June ~ onwards</td>
<td></td>
<td>OCHA/HFU, HC</td>
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<tr>
<td>Step 6. Disbursement</td>
<td>Within 10 days from the grant agreement signature</td>
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<td>OCHA/CBPF Section</td>
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### Section 8: HFU Contacts and Complaints

#### 8.1 Key Contacts

OCHA’s Humanitarian Financing Unit (HFU) is the managing agent of the Lebanon Humanitarian Fund (LHF), responsible for the daily operations of all programmatic and financial processes, on behalf of the HC and in
coordination with the Country Based Pooled Fund Section (CBPF-S) at OCHA New York for ensuring compliance with standardized global policies and procedures for Country-based Pooled Funds (CBPFs). The HFU provides support to the partners and sectors during the allocation process, as well as for ongoing project implementation, monitoring, reporting and audits. Due to the work required for the efficient execution of these prioritized actions, the LHF Eligibility Process (Due Diligence Review and Partner Capacity Assessment) are placed on hold until the completion of an allocation process.

For additional information and clarification applicants are invited to contact the Fund Manager Craig Anderson (anderson17@un.org), Deputy Fund Manager Yendi Ghossein (ghossein@un.org), Finance Officer Dana Khawaja (khawaja@un.org), Program Assistant Sandra Rizk (Sandra.rizk@un.org) and Finance Assistant Joseph Rizkallah (joseph.rizkallah@un.org).

8.2 Complaints and Feedback Mechanism:

In line with OCHA SOPs on the management of fraud and financial mismanagement, and the Prevention of Sexual Exploitation and Abuse, partners must immediately (within 48 hours) notify OCHA of an incident that may impact OCHA-funded activities or personnel, even if the events or their impact on OCHA funding are not yet confirmed. Early disclosure of suspicions by the IP shows transparency and good faith, which will be taken into consideration when determining measures required. Complaints and Feedbacks can be shared through:

- The OCHA Head of Office (Rosaria Bruno bruno1@un.org), LHF Fund Manager (Craig Anderson anderson17@un.org) or other members of the OCHA Humanitarian Financing Unit, either by email or in person.
- The Hotline service of the United Nations Officer for Internal Oversight Services (OIOS) (https://oios.un.org/content/contact-us)

Section 9: List of Annexes

For additional information on the process and the development of the project proposal please refer to the list of Annexes in the link below:

https://www.unocha.org/lebanon/allocation-process

Please note that annexes will be further updated in the coming days in line with sector’s requirements